

ITEM NO: 10 Appendix 1

SOUTHAMPTON CITY COUNCIL - STRATEGIC RISK REGISTER 2008-09

	Description of Strategic Risk	Current Risk Score	Target Risk Score	Risk Owner
1	The Council fails to identify and respond to the need for organisational change taking into account external and internal factors and fails to effectively drive organisational direction.	D2 (A)	E2 (A)	Chief Executive
2	The potential frequency of changes in the political makeup of the Council present constraints in making medium / long term strategic decisions.	C3 (A)	D3 (A)	Solicitor to the Council
3	Members are not provided with sufficient, relevant, accurate, reliable and robust information upon which to base strategic decisions taking into account the needs, demands and aspirations of the local community.	D3 (A)	E3 (A)	Chief Executive
4	The Council is not sufficiently attractive as an employer to retain key staff or attract high quality individuals to key posts and as a consequence management and/or staff skills are inadequate to support and deliver the agreed levels of service and/or there is a breach or failure to meet the requirements of new or existing legislation.	C2 (R)	E3 (A)	Executive Director of Resources
5	The Council does not have the management capacity to effectively co-ordinate and support delivery of a range of key strategic or transformational projects which are set out in the Council's Medium Term Service and Financial Plan, Corporate Improvement and other key documents.	C3 (A)	D4 (A)	Chief Executive
6	A major incident or event occurs that significantly impairs the Council's ability to function or provide a service to customers.	D3 (A)	D4 (A)	Executive Director of Communities, Health and Care
7	Key partnerships or key contracts may breakdown and/or fail to deliver service objectives.	D3 (A)	D4 (A)	Chief Executive
8	Failure to focus on delivering service improvements and 'value for money' and not meeting our targets or those identified by external assessors.	D3 (A)	E3 (A)	Chief Executive
9	Major city and city centre infrastructure developments or economic development plans and initiatives are adversely affected by economic or market conditions and /or are not delivered in accordance with stakeholder expectation.	C3 (A)	D3 (A)	Executive Director of Environment
10	There is no strategic approach to the management of property, plant, equipment and other physical assets including the IT infrastructure.	D3 (A)	E3 (A)	Executive Director of Resources

Key:

Likelihood (Frequency)

- A- Very High
- B- High
- C- Significant
- D- Low
- E- Very Low
- F- Almost impossible

Impact (Severity)

- 1- Catastrophic
- 2- Critical
- 3- Significant
- 4- Marginal
- 5- Negligible